T28/09/20

APPOINTMENT OF AN EXECUTIVE SEARCH FIRM (HEAD-HUNTER) PANEL OF SERVICE PROVIDERS TO SOURCE AND PLACE POTENTIAL EXECUTIVE, SENIOR MANAGEMENT AND CRITICAL SPECIALIST ROLES OF THE INDUSTRIAL DEVELOPMENT CORPORATION.

BID CLOSING DATE:
08 October 2020 AT 11:00 AM
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SECTION 1: GENERAL CONDITIONS OF BID
1. **Proprietary Information**

   Industrial Development Corporation of SA Ltd (IDC) considers this Request for Proposal (RFP) and all related information, either written or verbal, which is provided to the respondent, to be proprietary to IDC. It shall be kept confidential by the respondent and its officers, employees, agents and representatives. The respondent shall not disclose, publish, or advertise this RFP or related information to any third party without the prior written consent of IDC.

2. **Enquiries**

   2.1 All communication and attempts to solicit information of any kind relative to this RFP should be channelled in writing to:

   - Name: Ms Ntombifuthi Luthuli
   - Telephone Number: +27 11 269 3645
   - Email address: ntombifuthil@idc.co.za

   2.2 Enquiries in relation to this RFP will not be entertained after **16h00 on 30 September 2020**.

   2.3 The enquiries will be consolidated and IDC will issue one response and such response will be posted, within two days after the last day of enquiries, onto the IDC website ([www.idc.co.za](http://www.idc.co.za)) under tenders i.e. next to the same RFP document.

   2.4 The IDC may respond to any enquiry in its absolute discretion and the bidder acknowledges that it will have no claim against the IDC on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

3. **Bid Validity Period**

   Responses to this RFP received from bidders will be valid for a period of **120** days counted from the bid closing date.

4. **Instructions on submission of Bids**

   4.1 Bid responses must be submitted in electronic format only and must be e-mailed to the dedicated e-mail address as provided herein.

   4.2 Bid responses should be in generally acceptable / standard electronic file format/s (i.e. Microsoft suite of products or pdf) to enable access thereto by the IDC for purposes of evaluating responses received. Where documents are presented in a format which cannot be accessed by the IDC through generally acceptable formats, such bid response will be disqualified.

   4.3 The closing date for the submission of bids is **08 October 2020** not later than **11:00 AM (before midday)**. No late bids will be considered. Bids must only be sent to tenders@idc.co.za. Bids sent to any other email address other than the one specified herein will be disqualified and will not be considered for evaluation. It is the bidder’s responsibility to ensure that the bid is sent to the correct email address and that this is received by the IDC before the closing date and time in IDC’s dedicated tender e-mail inbox / address (tenders@idc.co.za).
4.4 Bidders are advised to submit / send its bid responses at least 15 minutes before the 11:00AM deadline to avoid any Information Technology (IT) network congestions or technical challenges in this regard which may result in bid responses being received late. IDC’s e-mail servers are configured to receive e-mails with sizes up to 50MB.

4.5 The IDC will not be held responsible for any of the following:

   4.5.1 bid responses sent to the incorrect email address;
   4.5.2 bid responses being inaccessible due to non-standard electronic file formats being utilised to submit responses by bidders;
   4.5.3 any security breaches and unlawful interception of tender / bid responses by third parties outside the IDC’s IT network domain;
   4.5.4 bid responses received late due to any IT network related congestions and/or technical challenges; and
   4.5.5 bid responses with file size limits greater than IDC’s e-mail receipt capacity of 50MB.

4.6 Only responses received via the specified email address will be considered.

4.7 Where a complete (Inclusive of all Schedules) bid response is not received by the IDC in its electronic email tender box (tenders@idc.co.za) by the closing date and time, such a bid response will be regarded as incomplete and late. Such late and / or incomplete bid will be disqualified. It is the IDC’s policy not to consider late bids for tender evaluation.

4.8 Amended bids may be sent to the electronic tender box (tenders@idc.co.za) marked “Amendment to bid” and should be received by the IDC before the closing date and time of the bid.

5. Preparation of Bid Response

5.1 All the documentation submitted in response to this RFP must be in English.

5.2 The bidder is responsible for all the costs that it shall incur related to the preparation and submission of the bid document.

5.3 Bids submitted by bidders which are, or are comprised of companies must be signed by a person or persons duly authorised thereto by a resolution of the applicable Board of Directors, a copy of which Resolution, duly certified, must be submitted with the bid.

5.4 The bidder should check the numbers of the pages of its bid to satisfy itself that none are missing or duplicated. No liability will be accepted by IDC in regard to anything arising from the fact that pages of a bid are missing or duplicated.

5.5 Bidder’s tax affairs with SARS must be in order (tax compliant status) and bidders must provide written confirmation to this effect as part of their tender response.

6. Supplier Performance Management

Supplier Performance Management is viewed by the IDC as a critical component in ensuring value for money acquisition and good supplier relations between the IDC and all its suppliers.

The successful bidder shall upon receipt of written notification of an award, be required to conclude a Service Level Agreement (SLA) with the IDC, which will form an integral part of the supply agreement. The SLA will serve as a tool to measure, monitor and assess the
supplier performance and ensure effective delivery of service, quality and value-add to IDC’s business.

Successful bidders will be required to comply with the above condition, and also provide a scorecard on how their product / service offering is being measured to achieve the objectives of this condition.

7. **Enterprise and Supplier Development**

The IDC promotes enterprise development. In this regard, successful bidders may be required to mentor SMMEs and/or Youth-Owned businesses. The implications of such arrangement will be subject to negotiations between the IDC and the successful bidder.
8. **IDC’s Rights**

8.1 The IDC is entitled to amend any bid condition, bid validity period, RFP specification, or extend the bid closing date, all before the bid closing date. All bidders, to whom the RFP documents have been issued and where the IDC have record of such bidders, may be advised in writing of such amendments in good time and any such changes will also be posted on the IDC’s website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly and before they submit their bid response to ensure that they are kept updated on any amendments in this regard.

8.2 The IDC reserves the right not to accept the lowest priced bid or any bid in part or in whole. It normally awards the contract to the bidder who proves to be fully capable of handling the contract and whose bid is functionally acceptable and/or financially advantageous to the IDC.

8.3 The IDC reserves the right to award this bid as a whole or in part.

8.4 The IDC reserves the right to conduct site visits at bidder’s corporate offices and / or at client sites if so required.

8.5 The IDC reserves the right to consider the guidelines and prescribed hourly remuneration rates for consultants as provided in the National Treasury Instruction 01 of 2013/2014: Cost Containment Measures, where relevant.

8.6 The IDC reserves the right to request all relevant information, agreements and other documents to verify information supplied in the bid response. The bidder hereby gives consent to the IDC to conduct background checks, including FICA verification, on the bidding entity and any of its directors / trustees / shareholders / members.

8.7 The IDC reserves the right, at its sole discretion, to appoint any number of vendors to be part of this panel of service providers.

8.8 The IDC reserves the right of final decision on the interpretation of its tender requirements and responses thereto.

9. **Undertakings by the Bidder**

9.1 By submitting a bid in response to the RFP, the bidder will be taken to offer to render all or any of the services described in the bid response submitted by it to the IDC on the terms and conditions and in accordance with the specifications stipulated in this RFP document.

9.2 The bidder shall prepare for a possible presentation should IDC require such and the bidder will be required to make such presentation within five (5) days from the date the bidder is notified of the presentation. Such presentation may include a practical demonstration of products or services as called for in this RFP.

9.3 The bidder agrees that the offer contained in its bid shall remain binding upon him/her and receptive for acceptance by the IDC during the bid validity period indicated in this RFP and its acceptance shall be subject to the terms and conditions contained in this RFP document read with the bid.

9.4 The bidder furthermore confirms that he/she has satisfied himself/herself as to the correctness and validity of his/her bid response; that the price(s) and rate(s) quoted cover all the work/item(s) specified in the bid response documents; and that the price(s) and rate(s) cover all his/her obligations under a resulting contract for the services
contemplated in this RFP; and that he/she accepts that any mistakes regarding price(s) and calculations will be at his/her risk.

9.5 The successful bidder accepts full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under the supply agreement and SLA to be concluded with IDC, as the principal(s) liable for the due fulfilment of such contract.

9.6 The bidder accepts that all costs incurred in the preparation, presentation and demonstration of the solution offered by it shall be for the account of the bidder. All supporting documentation and manuals submitted with its bid will become IDC property unless otherwise stated by the bidder/s at the time of submission.

10. **Reasons for disqualification**

10.1 The IDC reserves the right to disqualify any bidder which does any one or more of the following, and such disqualification may take place without prior notice to the offending bidder, however the bidder will be notified in writing of such disqualification:

10.1.1 bidders who do not submit an original valid Tax Clearance Certificate and / or proof of application of such as endorsed by SARS on the closing date and time of the bid submission and / or failure to provide the IDC with its SARS issued Tax Verification PIN code giving access to the IDC to electronically verify tax compliance;

10.1.2 bidders who submit incomplete information and documentation according to the requirements of this RFP document;

10.1.3 bidders who submit information that is fraudulent, factually untrue or inaccurate information;

10.1.4 bidders who receive information not available to other potential bidders through fraudulent means;

10.1.5 bidders who do not comply with any of the mandatory requirements as stipulated in the RFP document;

10.1.6 bidders who fail to comply with FICA requirements

11. **Local Production and Content**

The IDC promotes Local Production and Content. In the case of designated sectors, only locally produced goods, services or works or locally manufactured goods, with a stipulated minimum threshold for local production and content will be considered. IDC reserves the right at its sole discretion to set minimum thresholds for sectors which may not have been declared as designated sectors by the dti in an effort to stimulate local production and content where relevant.

Bidders are required to assess their product and /or service offering against the designated sector lists as published by the Department of Trade and Industry (the dti) and to ensure full compliance to the minimum local content threshold, if relevant, before submitting its response to this tender. The dti’s latest list of designated sectors can be accessed on: http://www.dti.gov.za/industrial_development/ip.jsp.
12. Returnable Schedules

Bidders shall submit their bid responses in accordance with the returnable schedules specified below (each schedule must be clearly marked):

12.1 **Cover Page:** (the cover page must clearly indicate the RFP reference number, bid description and the bidder’s name)

12.2 **Schedule 1:**

12.2.1 Executive Summary (explaining how you understand the requirements of this RFP and the summary of your proposed solution)

12.2.2 Annexure 1 of this RFP document (dually completed and signed)

12.3 **Schedule 2**

12.3.1 Valid Tax Clearance Certificate(s) (TCC) and/or proof of application as endorsed by SARS and/or SARS issued tax verification pin code;

12.3.2 Originally certified copies of bidder’s CIPC company registration documents listing all members with percentages, in case of a CC.

12.3.3 Copy of Board Resolution, duly certified;

12.3.4 Originally certified copy of ID document for the Company Representative

12.3.5 Annexure 2 of this RFP document (dually completed and signed);

12.3.6 Annexure 3 of this RFP document (dually completed and signed);

12.3.7 Annexure 4 of this RFP document (dually completed and signed);

12.3.8 Annexure 5 of this RFP document (dually completed and signed);

12.3.9 Annexure 6 of this RFP document (dually completed and signed);

12.3.10 Annexure 7 of this RFP document (dually completed and signed);

12.3.11 Response to Annexure 8: BEE Commitment Plan

12.3.12 Bidders must submit a B-BBEE verification certificate indicating the contribution level of the bidding entity. For Exempted Micro Enterprises (EME) with an annual revenue of less than R10 million and Qualifying Small Enterprises (QSE) with an annual revenue of between R10 million and R50 million per annum, a sworn affidavit confirming the annual total revenue and level of black ownership may be submitted. Any misrepresentation in terms of the declaration constitutes a criminal offence as set out in the B-BBEE Act as amended.

**Note:** If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above must be submitted for each Consortium/JV member or Prime Contractor and Subcontractor(s).

12.3.13 Annexure 9 of this RFP document (dually completed and signed, if relevant);

12.3.14 Statement of Financial Position of the Bidder: Latest Audited Financial Statements (where applicable in terms of the Company’s Act) and/or independently reviewed financial statements and/or Cashflow Budget for new entities with no financial records.

12.3.15 Copy of Joint Venture/Consortium/Subcontracting Agreement duly signed by all parties (if applicable)
12.4 **Schedule 3:**

12.4.1 Response to Section 3 of this document, in line with the format indicated in this RFP document.

12.4.2 Annexure 7 of this RFP document, duly completed and signed

12.5 **Schedule 4:** Price Proposal (response to Section 4 of this RFP document) *(Must be submitted as a separate file/document marked Schedule 4: Price Proposal)*

13. **Evaluation Criteria and Weightings**

   Bids shall be evaluated in terms of the following process:

   13.1 **Phase 1: Initial Screening Process:** During this phase, bid responses will be reviewed for purposes of assessing compliance with RFP requirements including the general bid conditions and also the Specific Conditions of Bid, which requirements include the following:

   - Submission of a valid Tax Clearance Certificate as referenced in 12.3.1 above
   - Submission of Company Registration Forms as referenced 12.3.2 above
   - Submission of ID copy for the Company Representative as referenced in 12.3.4 above
   - BEE Status Certification as referenced in 12.3.12 above and the consideration of the Specific Bid Conditions as referenced in Section 2
   - Completion of all Standard Bidding Documents and other requirements, as reflected in this RFP, which covers the following:

     - Section 3: Statement of compliance with the Functional Evaluation Criteria for this RFP
     - Section 4: Cost Proposal and Price Declaration Form
     - Annexure 1: Acceptance of Bid Conditions
     - Annexure 2: Tax Compliance Requirements
     - Annexure 3: Supply Chain Management Questionnaire
     - Annexure 4: Declaration of Interest
     - Annexure 5: Certificate of Independent Bid Determination
     - Annexure 6: Shareholders’ Information/ Group Structure
     - Annexure 7: Bidders Experience & Project Team
     - Annexure 8: BEE Commitment Plan
     - Annexure 9: Disclosure Statement
     - Annexure 10: Local Content Declaration (If Relevant)

   Failure to comply with the requirements assessed in Phase 1 (compliance), may lead to disqualification of bids.
13.2 Phase 2: Technical/ Functionality Evaluation

Bid responses will be evaluated in accordance with the Functional criteria as follows:

13.2.1 Mandatory Functional/ Technical Requirements

All bid responses that do not meet the Mandatory Functional Requirements will be disqualified, and will not be considered for further evaluation on the Non-Mandatory Functional Requirements. The Mandatory Functional Requirements are stated in section 2 of this RFP document.

Failure to comply with the Mandatory Functional Requirements assessed in this phase will lead to disqualification of bids.

13.2.2 Other Functional/ Technical Requirements

With regards to the other Functional Requirements, the following criteria (set out in more detail in section 3 of this RFP document) and the associated weightings will be applicable:

<table>
<thead>
<tr>
<th>ELEMENT</th>
<th>WEIGHT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration with a professional/industry association</td>
<td>10</td>
</tr>
<tr>
<td>Bidder’s understanding of the IDC, required services and value add</td>
<td>10</td>
</tr>
<tr>
<td>Executive search methodology, approach and timelines</td>
<td>30</td>
</tr>
<tr>
<td>Bidder’s relevant experience</td>
<td>20</td>
</tr>
<tr>
<td>Relevant experience, skills and qualifications of the Core Team and non-core team servicing IDC as well as diversity of the team</td>
<td>30</td>
</tr>
<tr>
<td>TOTAL</td>
<td>100</td>
</tr>
</tbody>
</table>

Note: The minimum qualifying score for functionality is 70%. All bidders that fail to achieve the minimum qualifying score on functionality shall not be considered for further evaluation on Price and BEE.

13.3 Phase 3: Preference Point System

All bids that achieve the minimum qualifying score for Functionality (acceptable bids) will be evaluated further in terms of the preference point system, as follows:

<table>
<thead>
<tr>
<th>CRITERIA</th>
<th>POINTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Price</td>
<td>80</td>
</tr>
<tr>
<td>B-BBEE</td>
<td>20</td>
</tr>
<tr>
<td>TOTAL</td>
<td>100 points</td>
</tr>
</tbody>
</table>
14. Promotion of Emerging Black owned Service Providers

It is the IDC’s objective to promote transformation across all industries and/or sectors of the South African economy and as such, bidders are encouraged to partner with a black owned entity (being 50%+1 black owned and controlled). Such partnership may include the formation of a Joint Venture and/or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership/subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner and where relevant, submit a consolidated B-BBEE scorecard in-line with the provisions of the PPPFA Regulations which will be considered as part of the B-BBEE scoring listed in 13.3.
SECTION 2: SPECIFIC CONDITIONS OF BID
1. Bid Pre-qualification criteria

1.1 In terms of Regulation 4 of the 2017 PPPFA Regulations, the IDC requires that bidders meet the following pre-qualification criteria:
   
   (a) Bidders must have a minimum B-BBEE contributor status level of 4 or better.

1.2 The IDC will only consider a bid if the relevant bidder meets these pre-qualification criteria. Where a bidder fails to meet these pre-qualification criteria, the bid will be considered an unacceptable bid and will be disqualified from further evaluation.
SECTION 3: FUNCTIONAL REQUIREMENTS SPECIFICATION
SECTION 3: FUNCTIONAL REQUIREMENTS SPECIFICATION

1. Special instructions to bidders

1.1 Should a bidder have reason to believe that the Functional Requirements are not open/fair and/or are written for a particular service provider; the bidder must notify IDC Procurement within five (5) days after publication of the RFP.

1.2 Bidders shall provide full and accurate answers to the questions posed in this RFP document, and, where required explicitly state either “Comply/Not Comply” regarding compliance with the requirements. Bidders must substantiate their response to all questions, including full details on how their proposal/solution will address specific functional/technical requirements; failure to substantiate may lead to the bidder being disqualified. All documents as indicated must be supplied as part of the bid response.

1.3 Failure to comply with Mandatory Requirements may lead to the bidder being disqualified.

2. Background Information

The Industrial Development Corporation of South Africa Limited (the IDC):

➢ Is a self-financing, state-owned national development finance institution;
➢ Provides financing to entrepreneurs engaged in competitive industries;
➢ Follows normal company policies and procedures in its operations;
➢ Pays income tax at corporate rates and dividends to its shareholders; and
➢ Reports on a consolidated basis, with its Annual Report freely available to the public.

3. Confidentiality and non-disclosure

The nature of this requirement is confidential and sensitive and should under no circumstances be shared or distributed to any other party without written consent from the IDC. The successful bidder must be willing to enter into a Non-disclosure agreement with the IDC in this regard.

4. Scope of work/Terms of reference

The Industrial Development Corporation (IDC) seeks to appoint suitably qualified and experienced service provider to provide the following services:

4.1 The Assignment

During 2019/2020, the IDC considered and reviewed its strategy, requisite operating model and business structure to enhance its focus and delivery through the Long-Term Sustainability Plan (LTSP). This culminated in a leadership structure (MANCO) being implemented that aligns the key functions within the respective divisions within the IDC (see Annexure A attached). The IDC leadership structure currently comprises of twelve (12) executive roles and forty-two (42) senior management (Head) roles. Following on from the strategic review and organisational realignment process there may be various leadership roles that have not been filled and requires a credible executive search firm to
assist with sourcing the required capability requirements for the IDC. In addition, due to natural attrition and/or changing business requirements that may occur, it may become necessary to source and recruit for other Executive/Senior Management/Specialised critical roles within the IDC.

Therefore, we would like to appoint a panel of executive search service providers whose primary and core business model is that of executive search services. The appointed service providers will support the Corporation in the search and placement of required roles that may become vacant or required in the business.

As the successful bidders undertakes the sourcing process for required roles, the provider will become au fait with the Corporation, the nature of the individuals who would be suitable for the IDC in line with its mandate, the leadership brand to be built, our business culture as well as the requisite skills, knowledge and experience required of the respective executive/senior management/Specialist critical roles.

In addition to the sourcing of suitable candidates for the IDC, the service provider appointed will also be required to manage and conclude on relevant psychometric assessments that will further validate and inform the suitability of candidates during the search and selection process. The service providers ultimately appointed on the panel will be required to align and integrate the assessment methodology and outcomes to that of the IDC Leadership competencies. Cognisance must also be given of sharing of relevant assessment information to key decision makers in a concise, user-friendly format.

4.2 What is expected in the Proposal

- Define your overall costing/pricing model.
- Indicate the extent to which you would be flexible in reviewing the costing should an internal candidate be appointed.
- Include your understanding of the IDC and its needs as it relates to Executive Search services
- Define the milestones/search stages in detail
- Indicate how you would work towards delivery of the assignment within the stated timelines as well on an expedited basis as may be required
- Define your candidate assessment approach, associated costs and reporting/feedback considerations of candidates.
- Define your candidate background checks and reference process including but not limited to media/social media checks, criminal checks, reference checks, director checks, employment reference checks, credit and fraud checks etc.
- Your approach to market search and intelligence gathering.
- A sample of how you would present candidates and market intelligence to the IDC.
- Indicate your experience of having placed seasoned executives/senior leaders and specialist critical roles in key functions over the last 3 years.
- Names, experience and profile of the core (senior lead) and team and non-core team that will support the sourcing needs.
- Clearly indicate the value-added services provided by the bidder that would set you apart from others in this niche industry
5. **Project timelines**

The appointed service provider/s will be required to start immediately as and when an assignment becomes available and provide the services for a period of five (5) years, subject to annual review of service provider’s performance.

6. **Specific objective of tender**

The IDC would also like to promote broad based transformation and development of small and medium entities, which provide the required services across different sectors; and as such will appoint bidders in the following categories. The bidder must indicate, in the table below, with a tick (✓) the relevant category.

<table>
<thead>
<tr>
<th>Entity Categories</th>
<th>Definition</th>
<th>PLEASE TICK (✓)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Category 1: Small Entities</td>
<td>Entity with an annual turnover of not more than R10 million</td>
<td></td>
</tr>
<tr>
<td>Category 2: Medium Entities</td>
<td>Entity with an annual turnover greater than R10 million but below R50 million</td>
<td></td>
</tr>
<tr>
<td>Category 3: Large Entities</td>
<td>Entity with an annual turnover greater than R50 million</td>
<td></td>
</tr>
</tbody>
</table>

**Note:** Bidders must submit their latest Financial Statements as proof of their annual turnover as confirmed by an independent accountant. Small businesses with no financial history, must submit a letter from their independent accounting firm confirming their financial status and / or projections.

**Note:** For each of the different categories, there are different requirements and bidders should ensure that they address the relevant criteria/requirements commensurate with the category of their entity size, for instance, bidders bidding as large entities must provide ten (10) relevant contactable references, medium entities must provide seven (7) contactable references and small entities must provide four (4) contactable references of similar work done in the past three years. Please refer to Table (a) of Annexure 7 of this document for the format in which the required information must be provided.
7. Technical evaluation criteria

7.1. Mandatory Technical Requirements

The service provider must indicate their compliance/non-compliance to the following requirements and to substantiate as required. The bidder must respond in the format below, where additional information is provided/attached somewhere else; such information must be clearly referenced.

### 7.1 PLACEMENT OF EXECUTIVES IN THE FINANCIAL SECTOR

<table>
<thead>
<tr>
<th>Comply</th>
<th>Not Comply</th>
</tr>
</thead>
</table>

The bidder must provide evidence of successful *executive placements* concluded over the last three years, indicating from the most recent placements, as follows:

- Large entities, at least 10 executive placements
- Medium entities, at least 7 executive placements
- Small entities, at least 4 executive placements

Please refer to Table (a) of Annexure 7 of this document for the format in which the required information must be provided.

**Substantiate / Comments**

### 7.2 Other Technical Requirements

The service provider must indicate their compliance/non-compliance to the following requirements and to substantiate as required. The bidder must respond in the format below, where additional information is provided/attached somewhere else; such information must be clearly referenced.

### 7.2.1 PRIMARY AND CORE NATURE OF BUSINESS & REGISTRATION WITH INDUSTRY/PROFESSIONAL BODY

<table>
<thead>
<tr>
<th>Comply</th>
<th>Partially Comply</th>
<th>Not Comply</th>
</tr>
</thead>
</table>

The bidder must provide valid proof of registration with an Industry/Professional body e.g. African Professional Staffing Organisations (APSO) or Association of Executive Search Consultants (AESC) for rendering of services in the category of Executive Search services.

**Substantiate / Comments**
### 7.2.2 BIDDER’S UNDERSTANDING OF IDC AND REQUIRED SERVICES

<table>
<thead>
<tr>
<th>Comply</th>
<th>Partially Comply</th>
<th>Not Comply</th>
</tr>
</thead>
</table>

The understanding and interpretation of the assignment. Bidders must provide a summary of significant value additions they would bring to the IDC that would set them apart in this niche market.

Substantiate / Comments

### 7.2.3 SEARCH APPROACH AND TYPICAL TIMELINES

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<tr>
<th>Comply</th>
<th>Partially Comply</th>
<th>Not Comply</th>
</tr>
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</table>

The bidder must describe its methodology and process in undertaking an executive search assignment; specifically covering the following:

- All critical stages (search/evaluation/candidate assessment/candidate reference checks/interviewing/placement and post placement support) must be included.
- The stages the executive search firm participate and get involved in (e.g. Interviews, Board presentations etc.)
- The bidder must also provide an example of how the market intelligence reporting on an assignment will be presented to the IDC
- The bidder must provide an example of the look & feel of candidate presentation to the IDC
- The bidder must also provide an example of assessment outcomes reporting that would be presented to inform candidate selection
- Timelines for a typical executive search appointment
- Timelines for an expedited executive search process for “pressure to fill” positions.

Substantiate / Comments
### 7.2.4 BIDDER'S RELEVANT EXPERIENCE

<table>
<thead>
<tr>
<th>Comply</th>
<th>Partially Comply</th>
<th>Not Comply</th>
</tr>
</thead>
</table>

The bidder must have relevant experience in the placement of executive/senior management/critical specialist positions ideally within the following (but not limited to) industries:

- Financial services/Banking sector industry;
- Development Finance and
- State-Owned Entities.

The bidder must provide evidence of successful executive/Senior Management/ critical specialist positions placements concluded over the last three years, indicating from the most recent placements, as follows:

- Large entities, at least 10 executive/senior management/critical specialist positions placements across listed industries
- Medium entities, at least 7 executive/senior management/critical specialist positions placements across listed industries
- Small entities, at least 4 executive/senior management/critical specialist positions placements across listed industries

**Note:** Bidders bidding as large entities must provide ten (10) relevant contactable references, medium entities must provide seven (7) contactable references and small entities must provide four (4) contactable references of similar work done in the past three years.

Please refer to Table (a) of Annexure 7 of this document for the format in which the required information must be provided.

**Substantiate / Comments**
The bidder’s proposed lead consultant and team must demonstrate a track record and proven experience in the provision of similar assignments.

**Lead Consultant:** The proposed lead consultant must meet the following criteria:
- have a minimum of five (5) years individual experience in executive search, placement of executives and senior leaders/critical specialist positions
- Experience of having had consulted/worked within and across the industry sectors indicated.

**Team:** The proposed team must meet the following criteria:
- must be a diversified team
- have a minimum of three (3) years individual experience in executive search, placement of executives and senior leaders
- Experience of having had consulted/worked within and across the industry sectors indicated.

The bidder must clearly articulate their teams’ interactions with CEO’s/Board members including presentations at Exco and board level

The bidder must submit, as part of its proposal, the following:
- The structure and composition of the lead consultant and proposed team, clearly outlining the main disciplines/specialties of this project and the key personnel responsible for each specialty. Please refer to Tables (b & c) of Annexure 7 of this document for the format in which the required information must be provided.
- CVs of the key personnel, the CVs must clearly highlight qualifications, areas of experience/competence relevant to the tasks and objectives of this project as outlined above.

---

### Substantiate / Comments

<table>
<thead>
<tr>
<th>7.2.5 RELEVANT EXPERIENCE, SKILLS &amp; QUALIFICATIONS OF THE CORE TEAM AND NON-CORE TEAM AS WELL AS DIVERSITY OF THE TEAM</th>
<th>Comply</th>
<th>Partially Comply</th>
<th>Not Comply</th>
</tr>
</thead>
<tbody>
<tr>
<td>The bidder’s proposed lead consultant and team must demonstrate a track record and proven experience in the provision of similar assignments.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| **Lead Consultant:** The proposed lead consultant must meet the following criteria:  
- have a minimum of five (5) years individual experience in executive search, placement of executives and senior leaders/critical specialist positions  
- Experience of having had consulted/worked within and across the industry sectors indicated. |  |  |  |
| **Team:** The proposed team must meet the following criteria:  
- must be a diversified team  
- have a minimum of three (3) years individual experience in executive search, placement of executives and senior leaders  
- Experience of having had consulted/worked within and across the industry sectors indicated. |  |  |  |
| The bidder must clearly articulate their teams’ interactions with CEO’s/Board members including presentations at Exco and board level |  |  |  |
| The bidder must submit, as part of its proposal, the following:  
- The structure and composition of the lead consultant and proposed team, clearly outlining the main disciplines/specialties of this project and the key personnel responsible for each specialty. Please refer to Tables (b & c) of Annexure 7 of this document for the format in which the required information must be provided.  
- CVs of the key personnel, the CVs must clearly highlight qualifications, areas of experience/competence relevant to the tasks and objectives of this project as outlined above. |  |  |  |
SECTION 4: PRICE PROPOSAL
### SECTION 4: Cost Proposal

1. **The total cost for executive/senior management/critical specialist positions placement services** is ________% of total Cost to Company on Guaranteed Remuneration and all Guaranteed Benefits (excluding VAT) at time of appointment of the successful candidate. This cost will apply on each executive placement that may result due to an **external candidate placement**. The service provider is required to indicate the payment terms and conditions as well as all the services and value-added aspects included in the costing model.

2. **The total cost for executive senior management/critical specialist positions placement services** is ________% of total Cost to Company on Guaranteed Remuneration and all Guaranteed Benefits at time of appointment of a successful candidate. This cost will apply on each executive placement that may result due to an **internal candidate placement**. The service provider is required to indicate the payment terms and conditions as well as all the services and value-added aspects included in the costing model.

3. 

4. **NOTE:** All prices must be VAT exclusive and must be quoted in South African Rand (ZAR).

5. Are the rates quoted firm for the full period of the contract?  
   **Important:** If not firm for the full period, provide details of the basis on which price adjustments shall be applied e.g. CPI etc.

6. All additional (other) costs associated the bidder’s offer must be clearly specified and included in the total bid price.

<table>
<thead>
<tr>
<th>8</th>
<th>Payments will be linked to specified deliverables after such deliverables have been approved by the IDC. Payments will be made within 30 days.</th>
<th>Comply</th>
<th>Not Comply</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>9</th>
<th>The IDC reserves the right to consider the guidelines on consultancy rates as set out in the National Treasury Instruction 01 of 2013/2014: Cost Containment Measures, which took effect from 01 January 2014, where relevant. The bidder must indicate if their proposed rates are in line with the provisions of the referenced National Treasury Instruction: Cost Containment Measures.</th>
<th>Comply</th>
<th>Not Comply</th>
</tr>
</thead>
</table>

| Substantiate / Comments | YES | NO |
IMPORTANT INFORMATION ON COSTING:

• A comprehensive, itemised pricing schedule (Excl. VAT) in line with key deliverables and inclusive of all possible costs to be incurred when executing on this assignment as outlined in Section 2 above.
• The costing should include the option for an internal candidate placement and the option for an external candidate placement.
• The costing must include pricing for assessments of candidates and reporting on assessment outcomes as part of the assignment process.
• The service provider may be required to enter into a Service Level Agreement (SLA) with the IDC, which will outline specific terms and conditions of the IDC.
• Bidders may submit any additional costs and additional information and/or further breakdown of their cost proposal.
Dear Sir,

Having read through and examined the Request for Proposal (RFP) Document, T28/09/20 the General Conditions, The Requirement and all other Annexures to the RFP Document, we offer to render the required executive search services as called for in this RFP, at a total cost of:

a) The total cost for executive/senior management/ critical specialist positions placement services is ________% of total Cost to Company on Guaranteed Remuneration and all Guaranteed Benefits (excluding VAT) at time of appointment of the successful candidate. This cost will apply on each executive placement that may result due to an external candidate placement.

b) The total cost for executive/senior management/ critical specialist positions placement services is ________% of total Cost to Company on Guaranteed Remuneration and all Guaranteed Benefits at time of appointment of a successful candidate. This cost will apply on each executive placement that may result due to an internal candidate placement.

We confirm that this price covers all activities associated with the requirements as called for in the Tender / RFP document. We confirm that IDC will incur no additional costs whatsoever over and above this amount in connection with the provision of this service.

We undertake to hold this offer open for acceptance for a period of 120 days from the date of submission of offers. We further undertake that upon final acceptance of our offer, we will commence with the provision of service when required to do so by the IDC.

We understand that you are not bound to accept the lowest or any offer and that we must bear all costs, which we have incurred in connection with preparing and submitting this tender.

We hereby undertake for the period during which this tender remains open for acceptance not to divulge to any persons, other than the persons to which the tender is submitted, any information relating to the submission of this tender or the details therein except where such is necessary for the submission of this tender.

SIGNED __________________________________________________________________________ DATE __________________________________________________________________________

(Print name of signatory)

Designation __________________________________________________________________________

FOR AND ON BEHALF OF: COMPANY NAME __________________________________________________________________________
Tel No __________________________________________________________________________
Fax No __________________________________________________________________________
Cell No __________________________________________________________________________
SECTION 5: ANNEXURES
Annexure 1: Acceptance of Bid Conditions and Bidder’s Details

Request for Proposal No: ________________________________________________

Name of Bidder: ______________________________________________________

Authorised signatory: ________________________________________________

Name of Authorised Signatory _________________________________________

Position of Authorised Signatory _______________________________________

By signing above the bidder hereby accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under this RFP.

[Note to the Bidder: The Bidder must complete all relevant information set out below.]

CENTRAL SUPPLIER DATABASE (CSD) INFORMATION

Bidders are required to be registered on the Central Supplier Database (CSD) of National Treasury. Failure to submit the requested information may lead to disqualification. Bidders are therefore required to submit as part of this proposal both their CSD supplier number and CSD unique registration reference numbers below:

<table>
<thead>
<tr>
<th>Supplier Number</th>
<th>Unique registration reference number</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

BIDDING STRUCTURE

Indicate the type of Bidding Structure by marking with an ‘X’:

- Individual Bidder
- Joint Venture/ Consortium
- Prime Contractor with Sub Contractors
- Other

REQUIRED INFORMATION

If Individual Bidder:

<table>
<thead>
<tr>
<th>Name of Company</th>
<th>Registration Number</th>
<th>Vat registration Number</th>
<th>Contact Person</th>
<th>Telephone Number</th>
<th>Cellphone Number</th>
<th>Fax Number</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**If Individual Bidder:**

<table>
<thead>
<tr>
<th>Email address</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Postal Address</td>
<td></td>
</tr>
<tr>
<td>Physical Address</td>
<td></td>
</tr>
</tbody>
</table>

**If Joint Venture or Consortium, indicate the following for each partner:**

**Partner 1**

<table>
<thead>
<tr>
<th>Name of Company</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration Number</td>
<td></td>
</tr>
<tr>
<td>Vat registration Number</td>
<td></td>
</tr>
<tr>
<td>Contact Person</td>
<td></td>
</tr>
<tr>
<td>Telephone Number</td>
<td></td>
</tr>
<tr>
<td>Cellphone Number</td>
<td></td>
</tr>
<tr>
<td>Fax Number</td>
<td></td>
</tr>
<tr>
<td>Email address</td>
<td></td>
</tr>
<tr>
<td>Postal Address</td>
<td></td>
</tr>
<tr>
<td>Physical Address</td>
<td></td>
</tr>
<tr>
<td>Scope of work and the value as a % of the total value of the contract</td>
<td></td>
</tr>
</tbody>
</table>

**Partner 2**

<table>
<thead>
<tr>
<th>Name of Company</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration Number</td>
<td></td>
</tr>
<tr>
<td>Vat registration Number</td>
<td></td>
</tr>
<tr>
<td>Contact Person</td>
<td></td>
</tr>
<tr>
<td>Telephone Number</td>
<td></td>
</tr>
<tr>
<td>Cellphone Number</td>
<td></td>
</tr>
<tr>
<td>Fax Number</td>
<td></td>
</tr>
<tr>
<td>Email address</td>
<td></td>
</tr>
<tr>
<td>Postal Address</td>
<td></td>
</tr>
<tr>
<td>Physical Address</td>
<td></td>
</tr>
<tr>
<td>Scope of work and the value as a % of the total value of the contract</td>
<td></td>
</tr>
</tbody>
</table>
If bidder is a Prime Contractor using Sub-contractors, indicate the following:

<table>
<thead>
<tr>
<th><strong>Prime Contractor</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Name of Company</td>
<td></td>
</tr>
<tr>
<td>Registration Number</td>
<td></td>
</tr>
<tr>
<td>Vat registration Number</td>
<td></td>
</tr>
<tr>
<td>Contact Person</td>
<td></td>
</tr>
<tr>
<td>Telephone Number</td>
<td></td>
</tr>
<tr>
<td>Cellphone Number</td>
<td></td>
</tr>
<tr>
<td>Fax Number</td>
<td></td>
</tr>
<tr>
<td>Email address</td>
<td></td>
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<tr>
<td>Postal Address</td>
<td></td>
</tr>
<tr>
<td>Physical Address</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Sub contractors</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Name of Company</td>
<td></td>
</tr>
<tr>
<td>Company Registration Number</td>
<td></td>
</tr>
<tr>
<td>Vat registration Number</td>
<td></td>
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<tr>
<td>Contact Person</td>
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<td>Telephone Number</td>
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<tr>
<td>Cellphone Number</td>
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<tr>
<td>Fax Number</td>
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<tr>
<td>Email address</td>
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<tr>
<td>Postal Address</td>
<td></td>
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<tr>
<td>Physical Address</td>
<td></td>
</tr>
<tr>
<td>Subcontracted work as a % of the total value of the contract</td>
<td></td>
</tr>
</tbody>
</table>
Annexure 2: Tax Compliance Requirements

1. TAX COMPLIANCE REQUIREMENTS

1.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.

1.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VIEW THE TAXPAYER’S PROFILE AND TAX STATUS.

1.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) OR PIN MAY ALSO BE MADE VIA E-FILING. IN ORDER TO USE THIS PROVISION, TAXPAYERS WILL NEED TO REGISTER WITH SARS AS E-FILERS THROUGH THE WEBSITE WWW.SARS.GOV.ZA.

1.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS TOGETHER WITH THE BID.

1.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE PROOF OF TCS / PIN / CSD NUMBER.

1.6 WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.

2. QUESTIONNAIRE TO BIDDING FOREIGN SUPPLIERS

2.1 IS THE BIDDER A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)? □ YES □ NO

2.2 DOES THE BIDDER HAVE A BRANCH IN THE RSA? □ YES □ NO

2.3 DOES THE BIDDER HAVE A PERMANENT ESTABLISHMENT IN THE RSA? □ YES □ NO

2.4 DOES THE BIDDER HAVE ANY SOURCE OF INCOME IN THE RSA? □ YES □ NO

IF THE ANSWER IS “NO” TO ALL OF THE ABOVE, THEN, IT IS NOT A REQUIREMENT TO OBTAIN A TAX COMPLIANCE STATUS / TAX COMPLIANCE SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 1.3 ABOVE.

| SUPPLIER COMPLIANCE STATUS | TAX COMPLIANCE SYSTEM PIN: |
Annexure 3: Supply chain management practices questionnaire

Request for Proposal No: ________________________________

Name of Bidder: ______________________________________

Authorised signatory: _________________________________

[Note to the Respondent: The Respondent must complete the information set out below. If the Respondent requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

The bidder must complete the following questionnaire.

Bidder’s past supply chain management practices:

<table>
<thead>
<tr>
<th>Item</th>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.1</td>
<td>Is the Bidder or any of its directors listed on the South African National Treasury’s database as companies or persons prohibited from doing business with the public sector? (Companies or persons who are listed on this database were informed in writing of this restriction by the South African National Treasury after the audi alteram partem rule was applied).</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td>If so, provide particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.2</td>
<td>Is the Bidder or any of its directors listed on the Register for Bid Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act No 12 of 2004? To access this Register enter the National Treasury’s website, <a href="http://www.treasury.gov.za">www.treasury.gov.za</a>, click on the icon “Register for Bid Defaulters” or submit your written request for a hard copy of the Register to facsimile number +27123265445.</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td>If so, provide particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.3</td>
<td>Was the Bidder or any of its directors convicted by a court of law (including a court outside of the Republic of South Africa) for fraud or corruption during the past five years?</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Item</td>
<td>Question</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>------</td>
<td>----------</td>
<td>-----</td>
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</tr>
<tr>
<td></td>
<td>If so, provide particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.4</td>
<td>Does the Bidder relate to any IDC employee or part of IDC current or past staff (employee) establishment?</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>If so, provide particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.5</td>
<td>Was any contract between the Bidder and any organ of state (within the Republic of South Africa or within any foreign territory) terminated during the past five years on account of failure to perform on or comply with the contract?</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>If so, provide particulars:</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

I, _____________________________ (print name) hereby certify that the information, facts and representations are correct and that I am duly authorized to sign on behalf of the company.

Name of Company: __________________________________________________________

Company Registration Number: ________________________________________________

Company VAT Registration Number: ____________________________________________

________________________________
Signature

________________________________
Date
Annexure 4: Declaration of Interest

1. Any legal person, including persons employed by the state¹, or persons having a kinship with persons employed by the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid (includes a price quotation, advertised competitive bid, limited bid or proposal). In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons employed by the state, or to persons connected with or related to them, it is required that the bidder or his/her authorised representative declare his/her position in relation to the evaluating/adjudicating authority where-

- the bidder is employed by the state; and/or

- the legal person on whose behalf the bidding document is signed, has a relationship with persons/a person who are/is involved in the evaluation and or adjudication of the bid(s), or where it is known that such a relationship exists between the person or persons for or on whose behalf the declarant acts and persons who are involved with the evaluation and or adjudication of the bid.

2. In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.

2.1 Full Name of bidder or his or her representative: .................................................................

2.2 Identity Number:..............................................................................................................................

2.3 Position occupied in the Company (director, trustee, shareholder²): .............................................

2.4 Company Registration Number: ....................................................................................................

2.5 Tax Reference Number: ...................................................................................................................

2.6 VAT Registration Number: ............................................................................................................

2.6.1 The names of all directors / trustees / shareholders / members, their individual identity numbers, tax reference numbers and, if applicable, employee / persal numbers must be indicated in paragraph 3 below.

¹"State" means –

(a) any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);

(b) any municipality or municipal entity;

(c) provincial legislature;
(d) national Assembly or the national Council of provinces; or
(e) Parliament.

"Shareholder" means a person who owns shares in the company and is actively involved in the management of the enterprise or business and exercises control over the enterprise.

2.7 Are you or any person connected with the bidder presently employed by the state? YES / NO

2.7.1 If so, furnish the following particulars:

Name of person / director / trustee / shareholder/ member: ......................................................
Name of state institution at which you or the person connected to the bidder is employed:
.......................................................................................................................................................

Position occupied in the state institution: ....................................................................................

Any other particulars:
..................................................................................................................................................
..................................................................................................................................................
..................................................................................................................................................

2.7.2 If you are presently employed by the state, did you obtain the appropriate authority to undertake remunerative work outside employment in the public sector? YES / NO

2.7.2.1 If yes, did you attached proof of such authority to the bid document? YES / NO

(Note: Failure to submit proof of such authority, where applicable, may result in the disqualification of the bid.)

2.7.2.2 If no, furnish reasons for non-submission of such proof:

..................................................................................................................................................
..................................................................................................................................................
..................................................................................................................................................

2.8 Did you or your spouse, or any of the company's directors / trustees / shareholders / members or their spouses conduct

YES / NO
business with the state in the previous twelve months?

2.8.1 If so, furnish particulars:

........................................................................................................
........................................................................................................
........................................................................................................

2.9 Do you, or any person connected with the bidder, have YES / NO
any relationship (family, friend, other) with a person
employed by the state and who may be involved with
the evaluation and or adjudication of this bid?

2.9.1 If so, furnish particulars.

........................................................................................................
........................................................................................................
........................................................................................................

2.10 Are you, or any person connected with the bidder (i.e. shareholder, partner, YES / NO
director etc.), aware of any relationship (family, friend, other) between any other
bidder or any other company and any person employed by the IDC or the dti
who may be involved with the evaluation and or adjudication of this bid?

2.10.1 If so, furnish particulars.

........................................................................................................
........................................................................................................
........................................................................................................

2.11 Do you or any of the directors / trustees / shareholders / members YES/NO
of the company have any interest in any other company whether or not
they are bidding for this contract? The IDC reserves the right to undertake
further background checks on any other company where partners, shareholders
or any interested party of the bidder may be involved in and to consider any
findings in this regard as part of its vetting processes.

2.11.1 If so, furnish particulars:

........................................................................................................
........................................................................................................
........................................................................................................
1. DECLARATION

I, THE UNDERSIGNED 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Annexure 5: Certificate of Independent Bid Determination

CERTIFICATE OF INDEPENDENT BID DETERMINATION

1 This Standard Bidding Document (SBD) must form part of all bids invited.

2 Section 4 (1) (b) (iii) of the Competition Act No. 89 of 1998, as amended, prohibits an agreement between, or concerted practice by, firms, or a decision by an association of firms, if it is between parties in a horizontal relationship and if it involves collusive bidding (or bid rigging). Collusive bidding is a separate prohibition meaning that it cannot be justified under any grounds.

3 Treasury Regulation 16A9 prescribes that accounting officers and accounting authorities must take all reasonable steps to prevent abuse of the supply chain management system and authorizes accounting officers and accounting authorities to:

   a. disregard the bid of any bidder if that bidder, or any of its directors have abused the institution’s supply chain management system and or committed fraud or any other improper conduct in relation to such system.

   b. cancel a contract awarded to a supplier of goods and services if the supplier committed any corrupt or fraudulent act during the bidding process or the execution of that contract.

4 This SBD serves as a certificate of declaration that would be used by institutions to ensure that, when bids are considered, reasonable steps are taken to prevent any form of bid-rigging.

5 In order to give effect to the above, the attached Certificate of Bid Determination (SBD 9) must be completed and submitted with the bid:

1 Includes price quotations, advertised competitive bids, limited bids and proposals.

2 Bid rigging (or collusive bidding) occurs when businesses, that would otherwise be expected to compete, secretly conspire to raise prices or lower the quality of goods and / or services for purchasers who wish to acquire goods and / or services through a bidding process. Bid rigging is, therefore, an agreement between competitors not to compete.
CERTIFICATE OF INDEPENDENT BID DETERMINATION

I, the undersigned, in submitting the accompanying bid:

________________________________________________________________________

(Bid Number and Description)

in response to the invitation for the bid made by:

______________________________________________________________________________

(Name of Institution)

do hereby make the following statements that I certify to be true and complete in every respect:

I certify, on behalf of:______________________________

(NAME OF BIDDER)

1. I have read and I understand the contents of this Certificate;
2. I understand that the accompanying bid will be disqualified if this Certificate is found not to be true and complete in every respect;
3. I am authorized by the bidder to sign this Certificate, and to submit the accompanying bid, on behalf of the bidder;
4. Each person whose signature appears on the accompanying bid has been authorized by the bidder to determine the terms of, and to sign the bid, on behalf of the bidder;
5. For the purposes of this Certificate and the accompanying bid, I understand that the word “competitor” shall include any individual or organization, other than the bidder, whether or not affiliated with the bidder, who:

   (a) has been requested to submit a bid in response to this bid invitation;
   (b) could potentially submit a bid in response to this bid invitation, based on their qualifications, abilities or experience; and
   (c) provides the same goods and services as the bidder and/or is in the same line of business as the bidder
6. The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium 3 will not be construed as collusive bidding.
7. In particular, without limiting the generality of paragraphs 6 above, there has been no consultation, communication, agreement or arrangement with any competitor regarding:

   (a) prices;

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3 Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.
(b) geographical area where product or service will be rendered (market allocation)
(c) methods, factors or formulas used to calculate prices;
(d) the intention or decision to submit or not to submit, a bid;
(e) the submission of a bid which does not meet the specifications and conditions of the bid; or
(f) bidding with the intention not to win the bid.

8. In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications and conditions or delivery particulars of the products or services to which this bid invitation relates.

9. The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.

10. I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

............................................................................................................. ................................................
Signature                             Date

............................................................................................................. ................................................
Position                             Name of Bidder
Annexure 6: Shareholders and Directors Information

[Note to the bidder: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

6.1 Shareholders/ Members

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Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

6.2 Black Shareholders/ Members as per the B-BBEE Certificate

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Total Black Shareholding % as per the current and valid B-BBEE Certificate
6.3 Directors

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I, THE UNDERSIGNED (NAME).............................................................................................................

CERTIFY THAT THE INFORMATION FURNISHED ABOVE IS CORRECT.

............................................................... ..............................................................
Signature                           Date

............................................................... ..............................................................
Position                              Name of bidder
Annexure 7: Response Format for Section 3

Bidder’s Experience and the proposed Project Team

Request for Proposal No: ________________________________

Name of Bidder: ______________________________________

Authorised signatory: ________________________________

[Note to the Bidder: The bidder must complete the information set out below in response to the requirements stated in Section 2 of this bid document. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with this Returnable Schedule 3.] The bidder must provide the following information:

Table (a) Details of the bidder’s current and past experience in providing executive search services (please refer to par 7.2.4 of Section 3):

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<tr>
<th>Client’ Name</th>
<th>Executive/Senior Management /Specialist Placement</th>
<th>Position Placed (e.g. CFO)</th>
<th>Industry where placed</th>
<th>Successful Placement (Y/N)</th>
<th>Placement Date</th>
<th>Description of service performed and extent of Bidder’s responsibilities</th>
<th>Name, title and telephone contact of client</th>
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</table>
Table (b) Details of the Lead Consultant (please refer to par 7.2.5 of Section 3):

<table>
<thead>
<tr>
<th>Name</th>
<th>Race</th>
<th>Gender</th>
<th>Position</th>
<th>Qualifications</th>
<th>Role / Duties in this Assignment</th>
<th>Relevant Executive Search Experience</th>
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</table>

Table (c) Details of the key personnel of the bidders’ proposed team (please refer to par 7.2.5 of Section 3):

<table>
<thead>
<tr>
<th>Name</th>
<th>Race</th>
<th>Gender</th>
<th>Position</th>
<th>Qualifications</th>
<th>Role / Duties in this Assignment</th>
<th>Relevant Executive Search Experience</th>
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<tbody>
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</table>
Annexure 8: BEE Commitment Plan

The IDC encourages existing vendors and prospective bidders to support the objectives of B-BBEE and as far as possible strive to improve their B-BBEE contribution status. For bid evaluation purposes, bidders are allocated points in terms of a preference point system based on the B-BBEE Contribution Level status that is in accordance with a valid B-BBEE certificate.

Bidders are therefore required to submit a B-BBEE improvement plan in view of the new B-BBEE Codes of Good Practice. Bidders must indicate the extent to which their ownership, management control, employment equity, preferential procurement and enterprise development will be maintained or improved over the contract period in the event that they are successful in this bid process.
Annexure 9: Disclosure Statement

Disclosure Statement

In terms of the tender condition 8.6, which allows the IDC to conduct background checks on bidders and its shareholders and directors, the IDC hereby requires bidders to provide the following additional information:

9.1 The IDC considers the integrity of its appointed service providers to be of critical importance. The IDC reserves the right to disqualify from further consideration, any bidder whose integrity, based on past conduct (during the 5 years immediately preceding the bid submission date), it considers questionable.

9.2 To this end, the IDC requires each bidder to include in its bid, a disclosure statement which details the following (with sufficient information and supporting documentation for the IDC to make its own assessment as to the materiality or seriousness of allegations regarding the bidder’s integrity or conduct):

9.2.1 any criminal charges made against the bidder or any of its directors, shareholders or management officials regarding their professional conduct;

9.2.2 any civil proceedings initiated against the bidder or any of its directors, shareholders or management officials regarding their professional conduct; and

9.2.3 any other enquiry or similar proceedings initiated or threatened against the bidder or any of its directors, shareholders or management officials regarding their professional conduct.

9.3 Where the bidder is a consortium, the disclosure statement referred to in paragraph 9.2 above must be made separately in respect of each consortium partner.

9.4 In the event that the bidder’s circumstances change, after submission of its bid, in regard to any matter referred to in paragraph 9.2 above or in regard to any matter referred to in its disclosure statement, the bidder must submit a written notification to IDC indicating the nature and extent of such changed circumstances.

9.5 The IDC reserves the right to seek such additional information from any bidder, in respect of the disclosure statement referred to in paragraph 9.2 above, as it may, in its sole discretion, determine, whether such information has been requested under this RFP or otherwise, and may require the bidder to make oral presentations for clarification purposes or to present supplementary information, in respect of the disclosure statement if so required by the IDC.

9.6 Based on its own assessment of the contents of the bidder’s disclosure statement and any publicly available information which is relevant to the contents of such disclosure statement, the IDC will decide whether the bidder’s conduct or any allegations relating thereto pose a risk, reputational or otherwise, to the IDC; and if it reaches an adverse conclusion the IDC will in its sole discretion have the right to disqualify a bidder from further participation in the tender process. Disqualification on this ground may be done at any stage in the bid evaluation process prior to contract award.
Annexure 10: Local Content Declaration (If Relevant)

This Standard Bidding Document (SBD) must form part of all bids invited. It contains general information and serves as a declaration form for local content (local production and local content are used interchangeably).

Before completing this declaration, bidders must study the General Conditions, Definitions, Directives applicable in respect of Local Content as prescribed in the Preferential Procurement Regulations, 2017, the South African Bureau of Standards (SABS) approved technical specification number SATS 1286:2011 (Edition 1) and the Guidance on the Calculation of Local Content together with the Local Content Declaration Templates [Annex C (Local Content Declaration: Summary Schedule), D (Imported Content Declaration: Supporting Schedule to Annex C) and E (Local Content Declaration: Supporting Schedule to Annex C)].

2. General Conditions

2.1. Preferential Procurement Regulations, 2017 (Regulation 8) make provision for the promotion of local production and content.

2.2. Regulation 8(2) prescribes that in the case of designated sectors, organs of state must advertise such tenders with the specific bidding condition that only locally produced or manufactured goods, with a stipulated minimum threshold for local production and content will be considered.

2.3. Where necessary, for tenders referred to in paragraph 1.2 above, a two stage bidding process may be followed, where the first stage involves a minimum threshold for local production and content and the second stage price and B-BBEE.

2.4. A person awarded a contract in relation to a designated sector, may not sub-contract in such a manner that the local production and content of the overall value of the contract is reduced to below the stipulated minimum threshold.

2.5. The local content (LC) expressed as a percentage of the bid price must be calculated in accordance with the SABS approved technical specification number SATS 1286: 2011 as follows:

\[ LC = \left[ 1 - \frac{x}{y} \right] \times 100 \]

Where

\( x \) is the imported content in Rand
\( y \) is the bid price in Rand excluding value added tax (VAT)
Prices referred to in the determination of x must be converted to Rand (ZAR) by using the exchange rate published by South African Reserve Bank (SARB) on the date of advertisement of the bid as indicated in paragraph 3.1 below.


2.6. A bid may be disqualified if this Declaration Certificate and the Annex C (Local Content Declaration: Summary Schedule) are not submitted as part of the bid documentation;

3. The stipulated minimum threshold(s) for local production and content (refer to Annex A of SATS 1286:2011) for this bid is/are as follows:

<table>
<thead>
<tr>
<th>Description of services, works or goods</th>
<th>Stipulated minimum threshold</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>_____%</td>
</tr>
<tr>
<td></td>
<td>_____%</td>
</tr>
<tr>
<td></td>
<td>_____%</td>
</tr>
</tbody>
</table>

3. Does any portion of the goods or services offered have any imported content?

(Tick applicable box)

YES  NO

3.1 If yes, the rate(s) of exchange to be used in this bid to calculate the local content as prescribed in paragraph 1.5 of the general conditions must be the rate(s) published by SARB for the specific currency on the date of advertisement of the bid.

The relevant rates of exchange information is accessible on www.resbank.co.za

Indicate the rate(s) of exchange against the appropriate currency in the table below (refer to Annex A of SATS 1286:2011):
<table>
<thead>
<tr>
<th>Currency</th>
<th>Rates of exchange</th>
</tr>
</thead>
<tbody>
<tr>
<td>US Dollar</td>
<td></td>
</tr>
<tr>
<td>Pound Sterling</td>
<td></td>
</tr>
<tr>
<td>Euro</td>
<td></td>
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<tr>
<td>Yen</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
</tr>
</tbody>
</table>

NB: Bidders must submit proof of the SARB rate (s) of exchange used.

4. Where, after the award of a bid, challenges are experienced in meeting the stipulated minimum threshold for local content the dti must be informed accordingly in order for the dti to verify and in consultation with the AO/AA provide directives in this regard.

**LOCAL CONTENT DECLARATION**

*(REFER TO ANNEX B OF SATS 1286:2011)*

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**LOCAL CONTENT DECLARATION BY CHIEF FINANCIAL OFFICER OR OTHER LEGALLY RESPONSIBLE PERSON NOMINATED IN WRITING BY THE CHIEF EXECUTIVE OR SENIOR MEMBER/PERSON WITH MANAGEMENT RESPONSIBILITY (CLOSE CORPORATION, PARTNERSHIP OR INDIVIDUAL)**

IN RESPECT OF BID NO. .................................................................

ISSUED BY: IDC

NB

1. The obligation to complete, duly sign and submit this declaration cannot be transferred to an external authorized representative, auditor or any other third party acting on behalf of the bidder.

2. Guidance on the Calculation of Local Content together with Local Content Declaration Templates (Annex C, D and E) is accessible on [http://www.thedti.gov.za/industrial_development/ip.jsp](http://www.thedti.gov.za/industrial_development/ip.jsp). Bidders should first complete Declaration D. After completing Declaration D, bidders should complete Declaration E and then consolidate the information on Declaration C. **Declaration C should be submitted with the bid documentation at the closing date and time of the bid in order to substantiate the declaration made in paragraph (c) below.** Declarations D and E should be kept by the bidders for verification purposes for a period of at least 5 years. The successful bidder is required to continuously update Declarations C, D and E with the actual values for the duration of the contract.

I, the undersigned, ................................................................. (full names),

do hereby declare, in my capacity as ..............................................

of ................................................................. (name of bidder entity), the following:
(a) The facts contained herein are within my own personal knowledge.

(b) I have satisfied myself that:

(i) the goods/services/works to be delivered in terms of the above-specified bid comply with the minimum local content requirements as specified in the bid, and as measured in terms of SATS 1286:2011; and

(c) The local content percentage (%) indicated below has been calculated using the formula given in clause 3 of SATS 1286:2011, the rates of exchange indicated in paragraph 3.1 above and the information contained in Declaration D and E which has been consolidated in Declaration C:

<table>
<thead>
<tr>
<th>Bid price, excluding VAT (y)</th>
<th>R</th>
</tr>
</thead>
<tbody>
<tr>
<td>Imported content (x), as calculated in terms of SATS 1286:2011</td>
<td>R</td>
</tr>
<tr>
<td>Stipulated minimum threshold for local content (paragraph 3 above)</td>
<td></td>
</tr>
<tr>
<td>Local content %, as calculated in terms of SATS 1286:2011</td>
<td></td>
</tr>
</tbody>
</table>

If the bid is for more than one product, the local content percentages for each product contained in Declaration C shall be used instead of the table above.

The local content percentages for each product has been calculated using the formula given in clause 3 of SATS 1286:2011, the rates of exchange indicated in paragraph 3.1 above and the information contained in Declaration D and E.

(d) I accept that the Procurement Authority / Institution has the right to request that the local content be verified in terms of the requirements of SATS 1286:2011.

(e) I understand that the awarding of the bid is dependent on the accuracy of the information furnished in this application. I also understand that the submission of incorrect data, or data that are not verifiable as described in SATS 1286:2011, may result in the Procurement Authority / Institution imposing any or all of the remedies as provided for in Regulation 14 of the Preferential Procurement Regulations, 2017 promulgated under the Preferential Policy Framework Act (PPPFA), 2000 (Act No. 5 of 2000).

SIGNATURE:_________________________

WITNESS No. 1 _________________ DATE: ___________

WITNESS No. 2 _________________ DATE: ___________